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ACCELERATE INDUSTRIAL INTELLIGENCE

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Operational Readiness in an Era of Industrial Intelligence

AVEVA World 2026, Milan

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20 May 2026



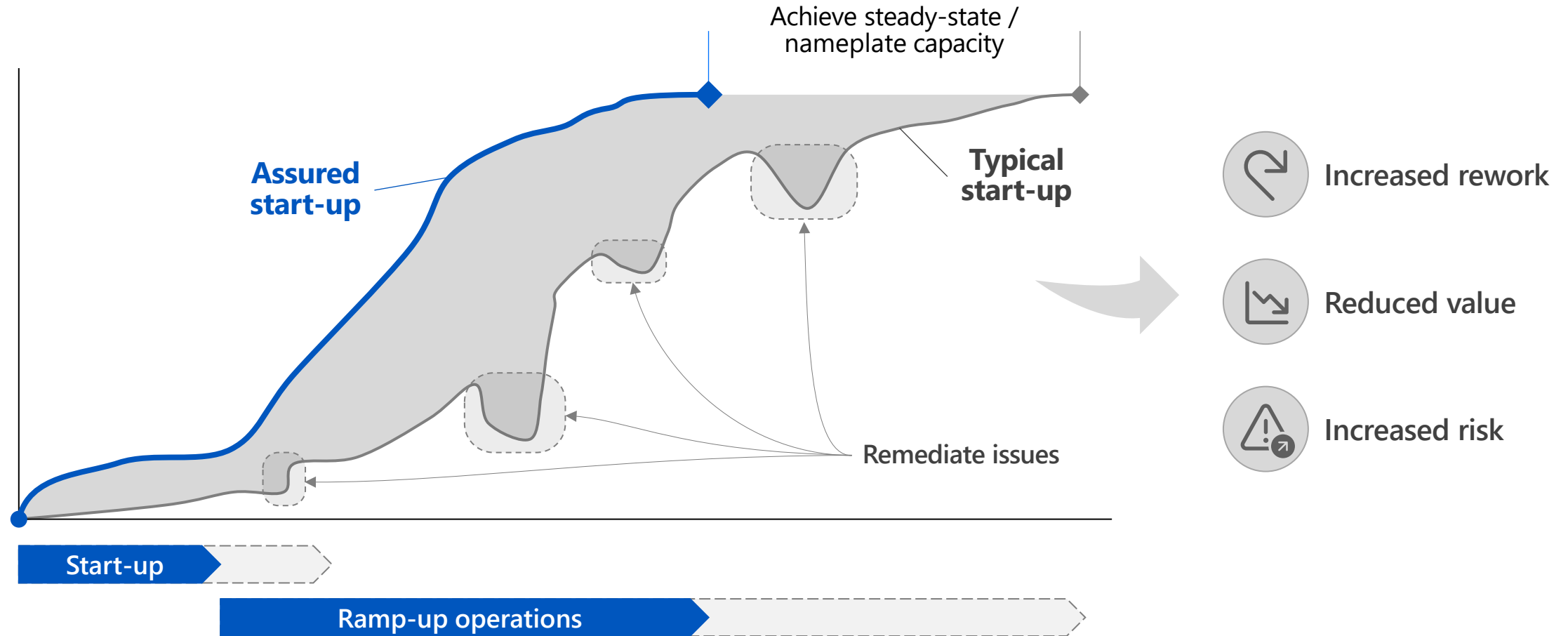
Modern operations run on data

Not just equipment, but systems, technology and workflows



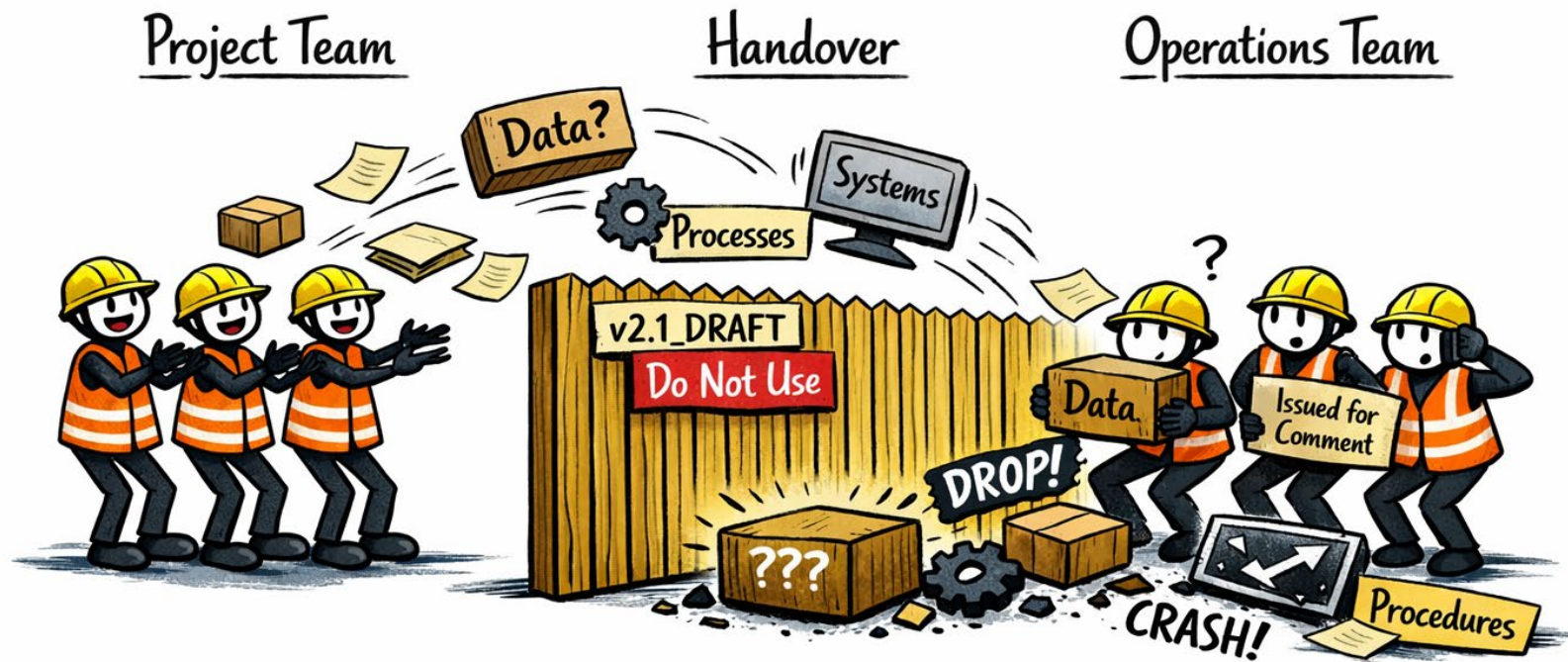
Remediation diverts attention from operations

When data and systems aren't trusted at start-up and through ramp-up

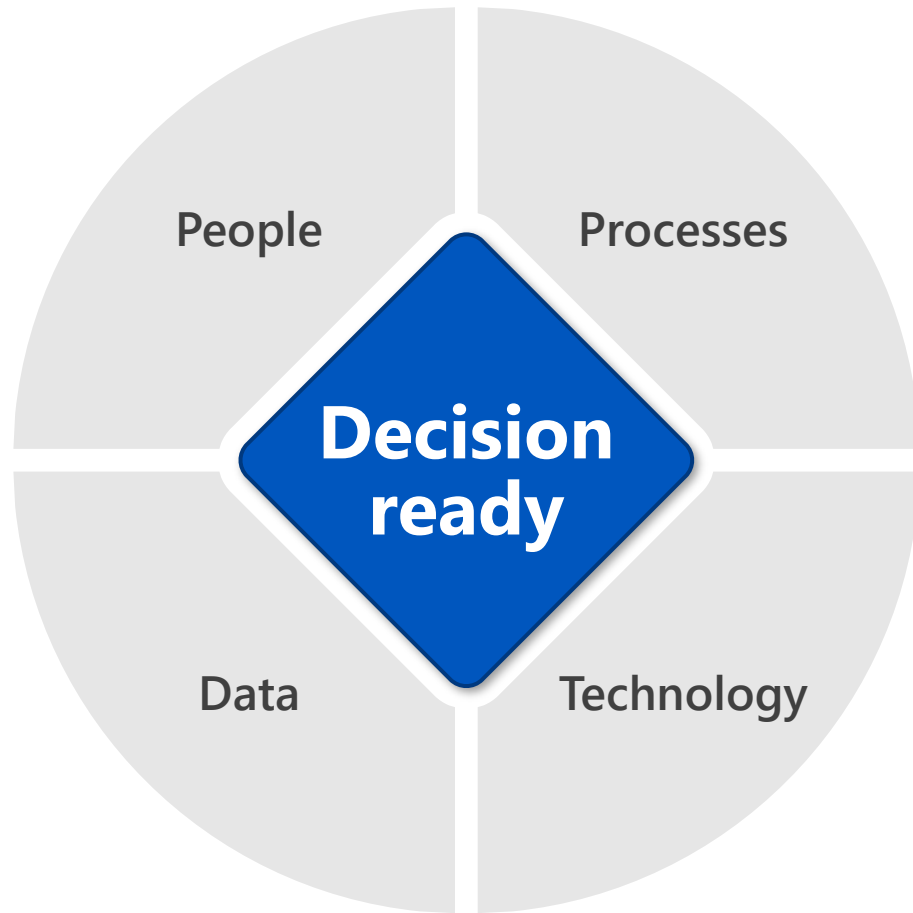


Too often, ambiguity is inherited at handover

This is where control, margin and stability are lost



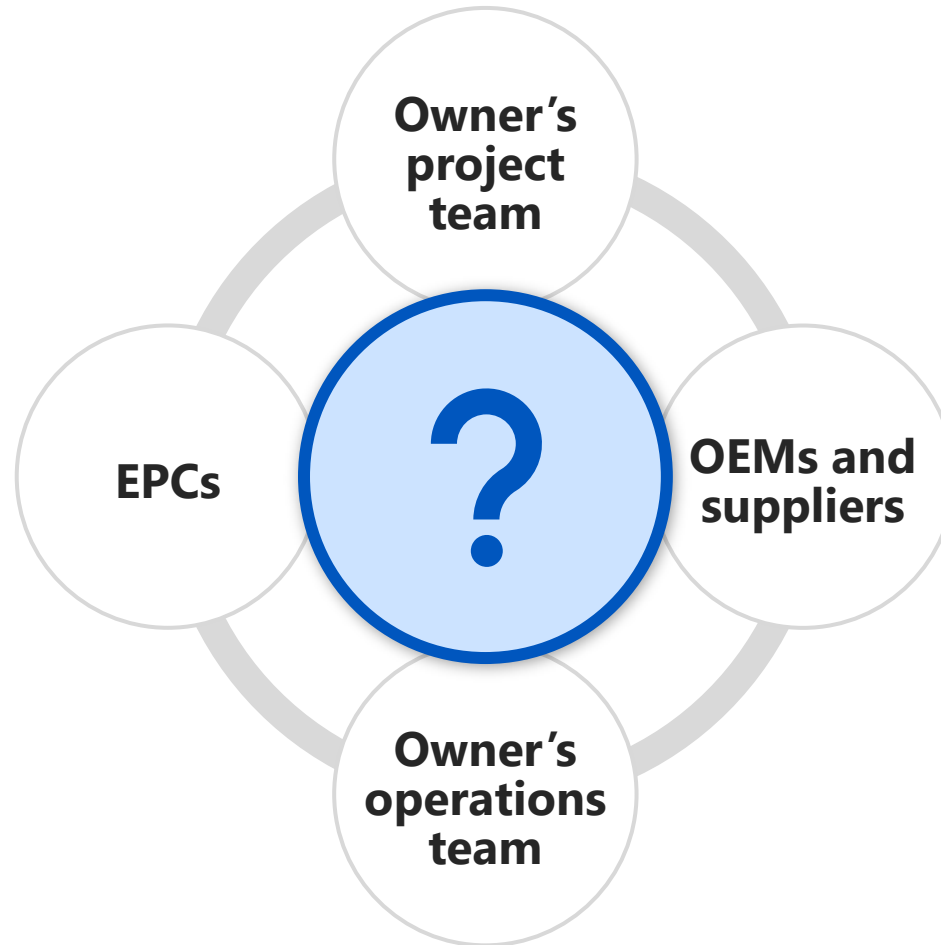
Ready means decision-ready



Today, being ready to operate means also being ready to make confident decisions, to fine-tune production, and to optimise operations and maintenance

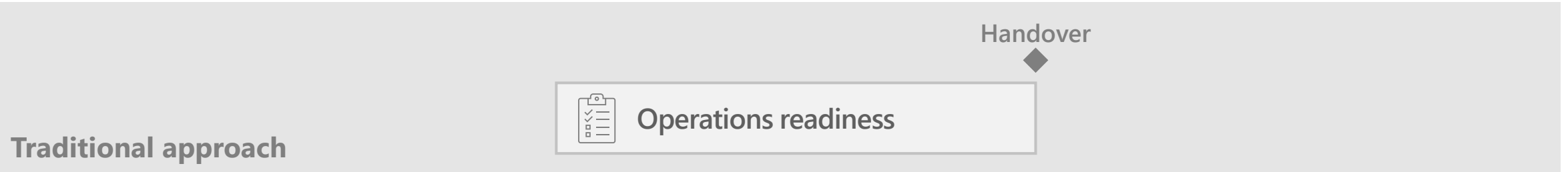
Who owns operational readiness?

It's no longer just a check-box for the project – it requires explicit ownership

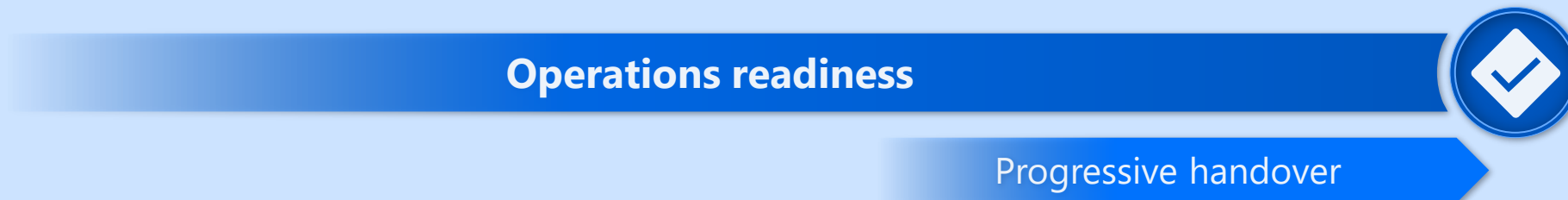


Readiness is a lifecycle outcome

Not just a late-stage handover task

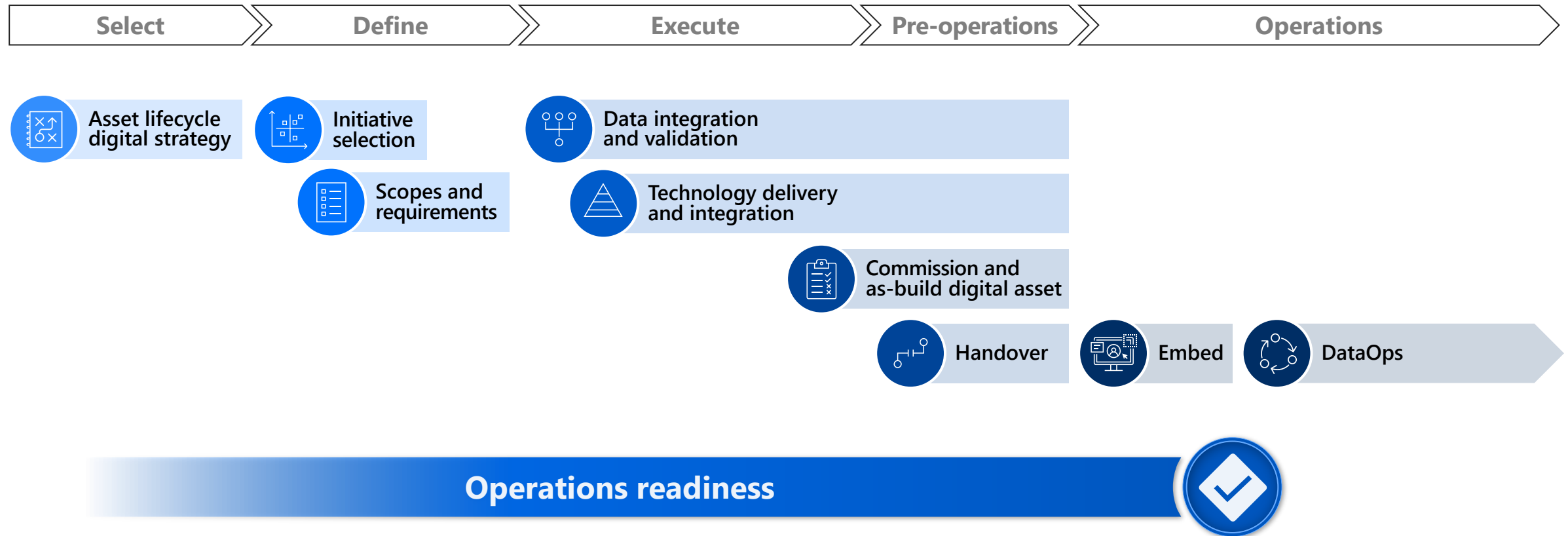


Wood approach

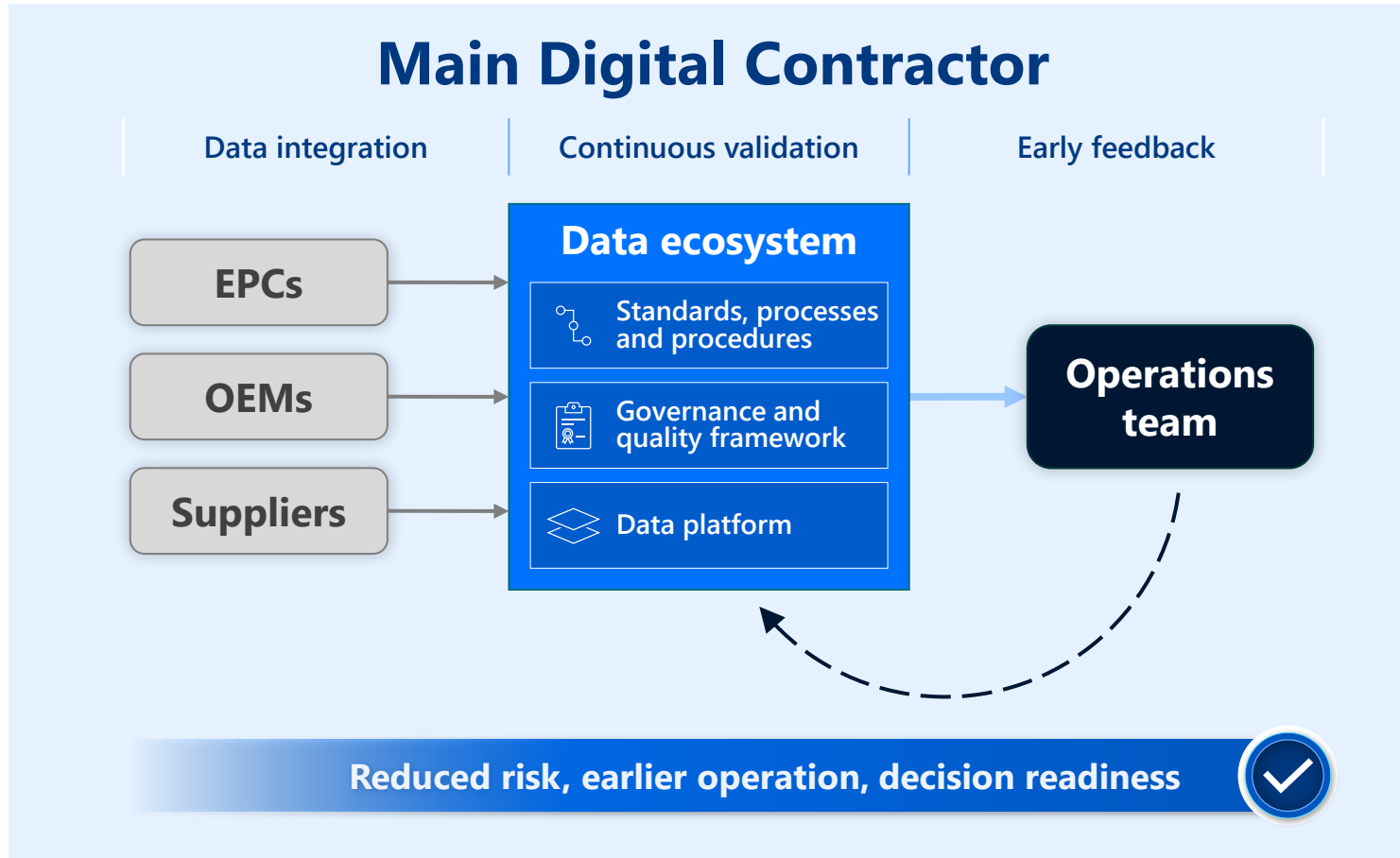


The Main Digital Contractor model

Lifecycle accountability for data and readiness



Governing data across the ecosystem



Project example

Digital delivery and readiness

A deepwater US Gulf development where Wood embedded a Main Digital Contractor approach – integrating engineering data, automating key workflows, and enabling visualisation. Supported predictable delivery, reduced rework and delivered operational readiness.

23%

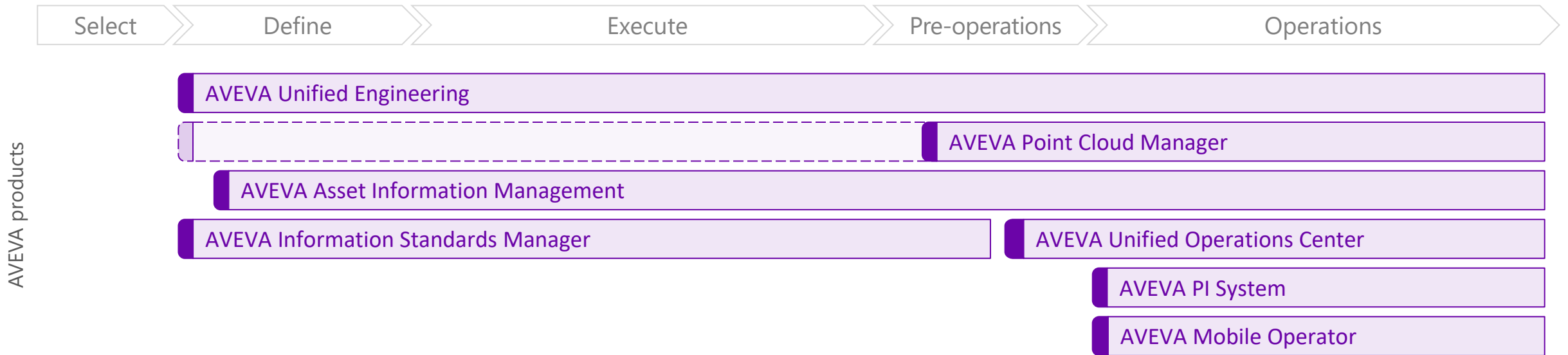
Lower engineering effort vs.
previous client projects

46,600

total engineering hours
saved across project phases

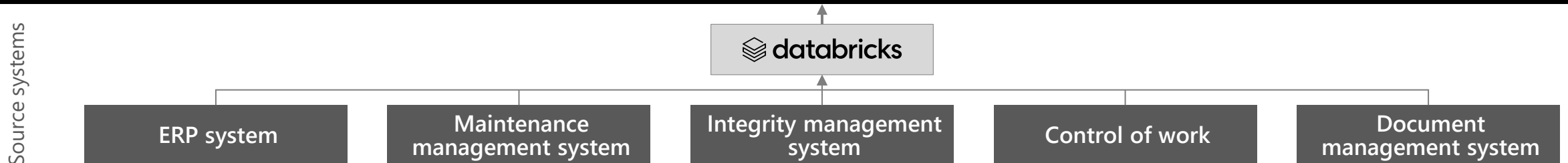
A digital backbone that enables decision readiness

Connecting data, systems and workflows across the lifecycle



Full asset lifecycle data platform

CONNECT



Build readiness in – or fix it later



Project example

Mitigating start-up risk

A European gas project was subject to significant commercial penalties for missing their contractual delivery allocation to the national grid.

\$5M
penalty per day

22 days
start-up acceleration

\$110M
risk mitigated

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